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Results Based Monitoring & Evaluation

Readiness Assessment



A Study carried out in Nigeria on the
Federal Ministry of Budget and National Planning
Federal Ministry of Health



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Key Findings

Federal Ministry of Budget and National Planning

Currently developing a national monitoring policy framework.

There is currently no systematic and instrumental framework for data collection and management within the ministry.

M&E activities are donor - driven, and limited to project monitoring, thus making results - use for national policy making difficult.

The Ministry is institutionalizing a national evaluation association. Sector coordination however is limited and there is little awareness of civil society organizations, or voluntary professional evaluators (VOPE's) working in the M&E space that can support the ministries work around M&E.

M&E capacity within the ministry is weak at all levels. There is evidence of training capacity from the non public sector, but the ministry is unable to maximize such due to financial constraints,

Federal Ministry of Health

Has an official M&E Framework that provides overall policy guidance for M&E activities in the ministry.

There is a comprehensive system for data management; however, systems for collecting project specific data are still fragmented. This is as a result of a myriad of donor - led vertical programs, and reporting obligation towards international health goals.

Conducts M&E activities, however, ministry receives significant donor funds, which exist within donor supported vertical programs. This limits the scope and ability of ministry to harmonize the funds to develop a holistic M&E system.

The ministry recognizes the importance of collaborating with other sectors, however, relationship and coordination with other sectors still remain weak.

Opportunities for capacity development available to the staff are unfortunately sparse; they are mostly available through donor funded programs and usually delineated on program/project specific skills that might not be generalizable to the ministry's activities.

Recommendations

Federal Ministry of Budget and National Planning

Prioritize the production of the draft monitoring framework that is currently being developed. Before finalization, this framework should be shared with relevant stakeholders, including all the MDA's whose M&E activities will be influenced by the framework, for all necessary input and review.

Develop a shared information database, in conjunction with the NBS, that allows for data and information sharing between the central ministries and all sectoral ministries.

Develop monitoring and evaluation fellowship programs in partnership with international development partners, that will attract independent monitoring and evaluation specialists currently working within the country.

Establish partnership with an external national organization that provides long term (two/three years) support in terms of capacity building, resource mobilization, and hiring staff who have the basic skills required to undertake the different functions of an M&E system.

Federal Ministry of Health

Develop links between the inputs, activities and outputs of all players and agencies within the ministry.

Create links between the NHMIS (National Health Management Information System), and all other databases being used for data collection on a project basis and improving its operation at the Local Government level.

Develop a basic training program for current staff in the M&E department focusing on acquiring basic skills in M&E, understanding RBME and how it differs from compliance based monitoring, and basic evaluation skills.

Consider the possibility of pursuing a pooled approach to donor funding. A pooled approach would entail the ministries collating all the funds from potential donors and then funding ministry activities through the pool.

International Development Partners

Donor assistance should be directed towards identifying and funding indigenous monitoring and evaluation specialists who would be available to provide advice, assistant/coaching on a part-time or full time basis and under a long-term agreement

International partners should deepen their contributions towards developing performance indicators for the ministry.

Increase financial and human capacity support to voluntary professional evaluator networks activities within the country.

POLICY ACTIONS

Develop inclusive monitoring and evaluation frameworks that prioritize national goals, while considering opportunities for meeting international goals.

Establish long - term partnership on capacity building for RBME with national organizations working around indigenous evaluation approaches.

Create fellowship programmes that allow independent, indigenous M&E professionals work with government ministries.

OUR METHODOLOGY

01

DESK RESEARCH

Review of documents

02

QUESTIONNAIRE

Administered to ministries' key informants

03

INTERVIEW

Conducted with Ministries' M&E experts

WHERE WE ARE

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OUR MISSION

Strengthening Institutions in Africa



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